

Public Management Bachelor Programme

Module	08 – Management of Public Organisations		
Semester	2 nd semester (summer semester)		
Course	Management of Public Organisations (L/E) DE		
Workload	4 SPW	5 credits	150 workload hours (45 attendance hours, 105 self study hours)
Admission prerequisites	–		
Module coordinator	Prof. Dr. Elmar Hinz		

1. Learning outcomes

Students will be able to select and evaluate suitable methods for solving management problems, as well as adapt and apply them to individual cases. They will be familiar with typical implementation difficulties, applying different approaches to resolve these problems. Students will be able to recognise modern management methods used in public organisations as a reaction to developments in government and society. Parallel to this, students will acquire practical academic writing skills.

2. Recommended prior knowledge and skills

Administrative Science (module 07)

3. Contents

- Developments in government and society (government models ranging from classical budgeting approaches to competition-controlled methods, managerialism and new institutional economics)
- Essentials of new public management
 - Decentralisation, budgeting and contract management
 - Quality, processes and leadership
 - Status quo of implementation in Germany by international standards
- Performance and results-oriented management control and resource planning (incl. reform of public accounting system)
- eGovernment
- Public governance
- Management-trend-based organisational development

4. Modes of teaching and learning, workload

Lecture with active feedback from students (45 hrs); obtaining and reading relevant literature (45 hrs); writing a paper (35 hrs); exam preparation (25 hrs).

5. Type of examination

Short paper (part of course grade); written exam (90 minutes) (part of course grade)

6. Literature

SCHEDLER, Kuno; PROELLER, Isabella: *New Public Management*, 5. Auflage, Bern 2011; THOM, Norbert; RITZ, Adrian: *Public Management*, 4. Auflage, Wiesbaden 2008. Additional references will be made available at the beginning of the course.